(Unit: thousands of yen)

| | Fiscal year ended May 31, 2020 | Fiscal year ended May 31, 2021 |
|---|-----------------------------------|-----------------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 3,350,050 | 3,113,491 |
| Notes and accounts receivable - trade | 1,833,845 | 1,925,324 |
| Electronically recorded monetary claims - operating | 655,278 | 567,117 |
| Securities | 692,111 | 2,227,314 |
| Merchandise and finished goods | 786,215 | 947,708 |
| Work in process | 509,803 | 344,386 |
| Raw materials and supplies | 1,059,661 | 979,691 |
| Other | 108,151 | 99,427 |
| Allowance for doubtful accounts | $\triangle 1,871$ | △1,609 |
| Total current assets | 8,993,247 | 10,202,853 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 4,239,555 | 4,275,485 |
| Accumulated depreciation | $\triangle 2,537,136$ | $\triangle 2,642,505$ |
| Buildings and structures, net | 1,702,418 | 1,632,979 |
| Machinery, equipment and vehicles | 3,350,375 | 3,464,317 |
| Accumulated depreciation | $\triangle 2,\!809,\!807$ | $\triangle 2,954,359$ |
| Machinery, equipment and vehicles, net | 540,568 | 509,957 |
| Land | 1,355,950 | 1,359,132 |
| Leased assets | 11,900 | 20,100 |
| Accumulated depreciation | $\triangle 440$ | △3,136 |
| Leased assets, net | 11,459 | 16,963 |
| Construction in progress | 16,551 | 18,482 |
| Other | 1,055,046 | 1,057,091 |
| Accumulated depreciation | △906,856 | △915,073 |
| Other, net | 148,189 | 142,017 |
| Total property, plant and equipment | 3,775,139 | 3,679,533 |
| Intangible assets | 0,770,100 | 9,010,000 |
| Other | 136,207 | 123,126 |
| Total intangible assets | 136,207 | 123,126 |
| Investments and other assets | 150,207 | 120,120 |
| Investments and other assets Investment securities | 883,521 | 967,022 |
| Real estate for investment | 2,680,406 | 2,680,251 |
| Accumulated depreciation | △771,270 | 2,080,251 △813,191 |
| | <u> </u> | <u> </u> |
| Real estate for investment, net | 1,909,135 | 1,867,060 |
| Deferred tax assets | 217,755 | 150,537 |
| Other | 241,024 | 248,491 |
| Allowance for doubtful accounts | △3,498 | $\triangle 3,224$ |
| Total investments and other assets | 3,247,938 | 3,229,886 |
| Total non-current assets | 7,159,285 | 7,032,547 |
| Total assets | 16,152,532 | 17,235,400 |

| | Fiscal year ended May 31, 2020 | Fiscal year ended May 31, 2021 |
|---|-----------------------------------|-----------------------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 474,556 | 506,235 |
| Electronically recorded obligations - operating | 537,037 | 526,736 |
| Short-term loans payable | 246,480 | 276,016 |
| Income taxes payable | 75,898 | 246,234 |
| Provision for bonuses | 6,254 | 7,403 |
| Lease obligations | 6,393 | 10,564 |
| Provision for directors' bonuses | 14,000 | 18,500 |
| Provision for loss on order received | 15,015 | 16,155 |
| Other | 479,783 | 572,050 |
| Total current liabilities | 1,855,420 | 2,179,895 |
| Non-current liabilities | | |
| Long-term loans payable | 478,200 | 368,516 |
| Lease obligations | 6,179 | 4,634 |
| Net defined benefit liability | 702,131 | 721,081 |
| Other | 100,765 | 98,305 |
| Total Non-current liabilities | 1,287,276 | 1,192,537 |
| Total liabilities | 3,142,696 | 3,372,432 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 2,623,347 | 2,623,347 |
| Capital surplus | 3,092,112 | 3,092,112 |
| Retained earnings | 7,706,902 | 8,246,261 |
| Treasury shares | riangle 633,926 | $\triangle 634{,}001$ |
| Total shareholders' equity | 12,788,436 | 13,327,720 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 169,857 | 349,114 |
| Deferred gains or losses on hedges | _ | 1,997 |
| Foreign currency translation adjustment | 26,569 | 140,842 |
| Remeasurements of defined benefit plans | $\triangle 31,467$ | $\triangle 23,750$ |
| Total accumulated other comprehensive income | 164,959 | 468,204 |
| Non-controlling interests | 56,440 | 67,042 |
| Total net assets | 13,009,836 | 13,862,967 |
| Total liabilities and net assets | 16,152,532 | 17,235,400 |